



CAPACITY BUILDING FOR MIGRATION MANAGEMENT (CBMM) IN COUNTRY XX

Project type: Technical Cooperation
Secondary project type: Capacity Building in Migration Management
Geographical coverage: Country XX
Executing agency: IOM
Beneficiaries: Country XX Immigration and law enforcement officers
Partner(s): Country XX Ministry of Interior and Decentralization
Management site: IOM XX
Duration: 10 months
Estimated budget: USD 200,000

Summary *(350 words maximum)*

The project “Capacity Building for Migration Management in Country XX” aims to provide technical assistance to selected government agencies in migration and border management. Operational and institutional capacity of selected government officials at the technical and policy levels will be boosted through trainings in migration management. The project will also develop training materials and resources for the Country XX Immigration Training Centre to ensure continuous training of immigration officers and others on immigration-related topics. Further, officers will receive trainings on national and international migration law and practices in light of the transitory nature of the Republic of Country XX in migration. A validation workshop will be organized to scrutinize and certify the findings of a field study commissioned by IOM in 2010 on irregular immigrants’ migrating towards and across Country XX.

Finally, operational capacity will be enhanced via the rehabilitation and refurbishment of border control posts XX and XX, both borders. XX, a major border town processing approximately 600 transit vehicles a day, will also benefit from a self-sustaining power supply.

The key challenges include the unique migration situation that the country faces i.e. undocumented movement of migrants. The government is also severely hampered as it has inadequate border management systems and processing migrants across its key borders is challenging.

Holding all assumptions constant, the project’s four key activities will lead directly to the realization of the outputs. In the same logic, the training of officers on migration management best practices will contribute towards efforts aimed at improving their capacity in dealing with migrants. This will also be the case because of the refurbished border points and installation of the Personal Identification and Registration System (PIRS) which is a border management information system developed by IOM to assist middle and low income countries collect immigration data and improve migration management through improved immigration practice.

1. Rationale (600 words maximum)

Country XX is a source and transit country for movements in the region. It has unique migration challenges owing to its location at this cross-road. Each year, tens of thousands of people leave or pass through Country XX in the hope of finding a better life across the region. More and more people are undertaking the long, hazardous and complex journey from XX, XX and XX to escape drought, famine, poverty, lawlessness and insecurity; in some cases, movement is prompted by a combination of all or most of these factors. It is estimated that over 17,000 refugees and irregular migrants are in Country XX at any one time, though this figure constantly fluctuates.

The Government of XX is aware of the enormous challenges that irregular migration, and its subsequent poor management, poses to its political stability, economic development and national security. The ongoing arrival of migrants has increased awareness of the need to carry out significant improvements of border management procedures, practices, infrastructure and equipment on the part of the government. To address these challenges, the border and migration management regime of the Government of Country XX is in need of reinforcement. This project will target the most affected border crossing – which are also key posts for managing migration.

Enhancing the capacity of the government to address the pertinent migration challenges is critical. Border management is poised to bring many benefits for the government, migrants and the region in general. To this effect, implementing an integrated approach to border management will contribute to effective delivery of services and border security. It will strengthen the government's ability to respond to existing challenges in border management. The introduction and use of ICT systems at border crossing points will further improve the government's ability to meet international standards in immigration data capturing and processing. And on the whole, migrant processing and service delivery will improve.

One key beneficiary, the government, will benefit in as far as the following challenges will be addressed, some partially and some fully. By training its personnel on the protection of migrants and the key tenets of international migration law, the state will be meeting its obligations as a member of the international community and the UN to protect migrants. The Personal Identification and Registration System (PIRS) will allow data to be captured, analyzed and applied in the development of evidence-based policies.

IOM assists states in increasing their technical knowledge and strengthening their institutional capacity on migration and border management. Regulating migration, under which falls border management is one of IOM's areas of focus, and is achieved by providing technical assistance and training to government officials to improve migration management operation systems. In 2010, IOM implemented over 300 border management related projects globally, valued at nearly USD 90 million.

IOM has developed the Personal Identification and Registration System (PIRS), an IT-enabled border management system that has already been installed in over 10 African countries and which will be installed in Country XX. IOM is also actively involved in the region, assisting countries to develop targeted responses to the contemporary migration-related challenges i.e. porous borders, organized crime, irregular entry and trafficking of persons.

In 2010, the Ministry of Interior and Decentralization requested IOM for assistance with the registration, regulation and control of migrants/visitors and overall support with vulnerable migrants. A similar request was made in January 2011, expanding the scope of assistance to include capacity building in border management. The sound management of migration is a key

priority for the government of Country XX. Regionally, by better managing its borders and addressing security concerns that could arise from irregular and undocumented movement, Country XX will be fulfilling its obligations as a member of the African Union (AU).

2. Partnerships and coordination (350 words maximum)

IOM office in Country XX, utilizing their resources and expertise to ensure the successful realization of the project objectives, will be the main implementation site. This way, coordination with the Country XX government and the relevant ministries will be direct and communication easier.

IOM Nairobi and the Africa Capacity Building Centre (ACBC) in Moshi, as well as the Immigration and Border Management (IBM) Division in Geneva, will provide technical assistance.

The Government of Country XX (the Ministry of Interior and Decentralization) will play a key role in providing the training venue and a list of competent, qualified and relevant officers for training.

3. Sustainability (350 words maximum)

IOM will implement the project in close collaboration with the government and ensure full involvement and ownership of the project. The trainings will be conducted at the Country XX Police Training Academy, where Immigration Officers go through induction and training, and some of the training materials will be handed over to the academy for future use. Selected immigration officers will be trained as trainers on PIRS.

4. Evaluation (350 words maximum)

IOM, in collaboration with the Ministry of Interior, will monitor and evaluate project progress, deliverables and achievements after key milestones, throughout the project cycle. Key project deliverables will be evaluated by the use of indicators and means of verification such as pre and post training evaluations and others, according to established reporting practice. The objectives of the evaluation will be to: analyze the implementation process, identify problems and constraints that have been encountered and identify important lessons to be learnt while making recommendations for the implementation of future projects.

5. Results matrix

	<i>Indicators</i>	<i>Baseline/Target</i>	<i>Assumptions</i>
<p>Objective To strengthen the infrastructural, institutional and operational capacity of the Government of Country XX in effective border and migration management.</p>	<ul style="list-style-type: none"> ➤ Border management procedures and practices that facilitate better flow and movement of migrants. 	<p><i>Baseline:</i> Current operational and administrative arrangements do not facilitate the easier and faster movement of migrants.</p> <p><i>Target:</i> Effective operational and administrative mechanisms put in place to facilitate the movement and protection of migrants.</p>	
<p>Outcome:</p> <ul style="list-style-type: none"> ➤ Enhanced border and migration management capacity of XX to process migrants. ➤ Border official's knowledge in migration management improved. 	<ul style="list-style-type: none"> ➤ Reduction in processing time for persons and trucks. ➤ Trainings on the Essentials of Migration Practices (EMP) and the Essentials of Migration Management (EMM) conducted. 	<p>BL: Weak border procedures using manual system Target: Improved border management through the use of electronic processing procedure.</p> <p>BL: Border agencies have limited knowledge of migration management. Target: Improve border agencies knowledge through EMM & EMP trainings</p>	<p>Government cooperation maintained throughout project implementation.</p>

	<i>Indicators</i>	<i>Baseline/Target</i>	<i>Assumptions</i>
<p>Output I Government officers with immigration-related functions equipped with skills to better manage migration and use of PIRS.</p>	<p>Number of officials trained; and their level of knowledge evaluated through pre and post-training questionnaires.</p>	<p>BL: Border agencies have limited access to migration management trainings. Target: Officers trained in various migration management topics.</p>	<p>Working environment is safe i.e. security is maintained.</p> <p>Government cooperation maintained.</p>
<p>Output II Border Control Points rehabilitated.</p>	<p>Border crossing points rehabilitated and refurbished. Personal Identification and Registration System (PIRS) installed.</p>	<p>BL: Poor infrastructure at border crossing points Target: Office constructed, furnished and PIRS installed.</p>	
<p>Output III Field study report validated and recommendations made.</p>	<p>Validation workshop conducted.</p>	<p>BL: None Target: Field-study report discussed, validated and recommendations made.</p>	
<p>Activity I: Refurbishment of Border Control Posts (BCPs):</p> <ol style="list-style-type: none"> 1. Construct a two room immigration office at 2. Renovate the Immigration Office at X border. 3. Purchase basic office furniture and equipment for both locations. 4. Install solar panels at X border to ensure self-sustainable power source. <p>Activity II: Installation of a Border Management Information System (BMIS)</p> <ol style="list-style-type: none"> 1. Install PIRS workstations at X border crossing points. <p>Activity III: Training</p> <ol style="list-style-type: none"> 1. Offer appropriate training to selected government officials on migration management including on: Essentials of Migration Management (EMM), Essentials of Migration Practice (EMP), use of border processing equipment, International Migration Law, the protection of migrants and basic intelligence-gathering skills.; 2. Selected officers undergo basic and advanced computer trainings. 3. Selected officers trained on PIRS – at 3 levels depending on their ranking. <p>Activity IV: Validation Workshop</p> <ol style="list-style-type: none"> 1. Organize a workshop to discuss the findings of a field study on “Irregular Immigrants Profile Towards and Across Country XX”. 			<p>Security is maintained in X and generally in Country XX for the duration of the project.</p> <p>Immigration department selects competent and committed immigration officers for training and ToT.</p>

7. Budget

The project will cost USD 200,000. Please see detailed budget attached herewith.